

**RENFREWSHIRE  
ADDICTION  
STRATEGY**

*2008-2011*

# **CONTENTS**

## **Section 1**

Introduction/Background

## **Section 2**

Service provision in Renfrewshire

## **Section 3**

Objectives of the strategy

## **Section 4**

Principles Underpinning the strategy

## **Section 5**

Analysis of Need

## **Section 6**

Support and treatment services framework

## **Section 7**

Service development requirements

## **Section 8**

Action Plan

## **SECTION 1 INTRODUCTION/BACKGROUND**

### **Introduction**

The Renfrewshire Addiction strategy has been developed by the Joint Planning and Performance Group for Addictions (JPPIG) in Renfrewshire. The primary remit of this group is to prepare joint plans for addiction services in Renfrewshire and ensure key priorities are strategically planned for and performance frameworks are in place to review, monitor and report to stakeholders and service users. The JPPIG Addictions agreed that in order to inform funding streams and fully reflect partnership agreements a Renfrewshire Addiction Services Strategy was required to ensure local and government priorities were established and taken forward.

Within Renfrewshire a very successful alcohol conference was held to launch the draft of this strategy in conjunction with the Renfrewshire Alcohol Review of Services and the Joint Alcohol Policy Statement. The recent Renfrewshire Alcohol Services Review report provides a detailed review of all alcohol services and highlights areas of good working practice, service user involvement, treatment and recommendations for development. In addition to this each service has a separate service provision report relating to their service to inform future service delivery. This review has influenced areas of action in the Joint Alcohol Policy Statement which outlines a number of key action areas in relation to alcohol and has commitment from a number of key signatories to ensure implementation. In addition, a Renfrewshire Drugs Review was completed 18 months ago and key areas are included within this document as ongoing work.

Renfrewshire Addiction Strategy describes the strategic direction of services in Renfrewshire and outlines aspirations for future service development. The document describes current services aims, objectives and principles underpinning the strategy as well as an analysis of local needs. The support and treatment framework, based on a 4 tier approach is described in section 6 of the document as are identified service development requirements. As is noted above reviews have been undertaken which indicate how services should be developed in Renfrewshire.

Section 9 of the strategy contains the inter agency action plan set out under the eight strategic objectives for substance misuse in Renfrewshire. Progress in achieving performance targets and outcomes against each action will be monitored by the Renfrewshire Joint Planning and Performance Implementation Group for Addictions. Performance will be reported to the Alcohol and Drug Action Teams for the Greater Glasgow and Clyde

This strategy will ensure prioritisation of services and planning in order to prevent problems with alcohol and drugs, reduce the harm associated with drugs/alcohol use to the individual, family and wider community.

Renfrewshire Addiction Strategy describes the strategic direction of the Addiction services across partnerships in Renfrewshire. The strategy is informed by

- Renfrewshire Child Protection Committee plan
- Renfrewshire Community Health Partnership Development plan
- Mental Health delivery plan
- Community Safety strategy
- Renfrewshire Youth Justice Youth Justice Strategy
- North Strathclyde Community Justice Authority Area Plan
- Police Control Strategy
- Workforce Plus Employability Framework.
- Renfrewshire Single Outcome Agreement (draft)
- Renfrewshire Joint Alcohol Policy Statement
- Scottish Advisory Committee on Drug Misuse – Essential Care Report
- The Road to Recovery, A New Approach to Tackling Drugs in Scotland
- Alcohol Action Plan 2007

The vision for addiction services in Renfrewshire is described below.

### **Vision**

To provide accessible, equitable and inclusive services in order to prevent problems with drugs and/or alcohol, reduce the harm associated with drug/alcohol use to the individual, family and wider community, and where appropriate assist individuals in achieving abstinence.

The vision for substance misuse services in Renfrewshire incorporates the following elements

- More responsive and flexible service with simpler access points for clients/patients
- Integrated care approach involving closer liaison between services and clear referral pathways established. This approach could include a one-stop model for services involving a co-location of services or establishment of a virtual network. There could also be multi-agency training and common protocols.
- Closer involvement of clients, family members and significant others in developing service plans
- Quality standards implemented
- Treatment alternatives implemented
- Closer involvement of communities
- Increased resources available for services
- Community and voluntary sector infrastructures strengthened, whilst their independence is maintained

## **SECTION 2 SERVICE PROVISION IN RENFREWSHIRE**

This section describes existing service provision (2008) in the Renfrewshire area.

### **Health Service Provision**

Specialist health alcohol services (Tier 3) are provided via the Alcohol Problems Clinic (APC) based at Dykebar Hospital Paisley. The APC provides a service to individuals with alcohol dependence, there is an abstinence based approach and offers detoxification, a range of psychosocial interventions, and long term support. Service provision is delivered on a day service basis with a community addiction nurse and a social worker attached to the service to provide home support and outreach as appropriate. In-patient detoxification is provided at the Gryffe Unit in Ravenscraig Hospital where there are 11 beds for the Clyde area. The Acute alcohol Liaison Staff are also based in the APC and provide an assessment, brief intervention and direct link to the RAH. There are 9.8WTE staff plus 2 Consultant sessions 0.4 wte Staff Grade and 0.5wte Clinical Assistant. The day service also benefits from input from the Physiotherapy dept. Access to the service is by professional referral only with 'fast track' access for individuals involved with RCA trust.

#### *Renfrewshire Drug Service (Joint Service)*

Specialist health drug services (Tier 3) are fully integrated with the social work drug services and are co-located at 10 St James Street, Paisley. Renfrewshire Drug Service has been operating an integrated system offering a single point of referral for approx. 17years. Staffing consists of a Consultant Psychiatrist (with Lead Clinician responsibility for Addictions in Clyde), a Staff Grade Doctor 0.6wte, Nursing staff (9wte), Social Work staff (10wte), and Clerical Staff (2wte health and 2wte Social work). It is the core service for accessing a broad range of interventions including assessment and care planning, access to substitute prescribing, health screening, harm reduction, needle exchange, detoxification and abstinence support. There are well established systems to support complex individuals through treatment with substitute prescribing provided by the core service but the key worker may be an area team drug worker, Family Matters drug worker or CACTUS (Creating Alternatives to Custody Through Understanding and Support) worker. The service also supports the GP Enhanced Care scheme locally offering either nursing or drug worker support to 11 GP practices. In addition to the above there is a Family Support Service offering a range of interventions to families and children affected by drug use. The service also provides 2 Young Persons workers to provide assessment and support to young people with drug problems; they provide a range of outreach services to young people and link support and training to a range of

young peoples services. In addition there are now 2 further young persons workers for alcohol who will work closely with neighbourhood wardens, Assist and housing in relation to the community safety Strategy. These 4 workers now provide a range of interventions in Outreach settings and are collectively known as RADAR (Renfrewshire Adolescent Alcohol and Drugs Resource)

Staff members within the service refer on to a variety of community supports to enable clients to experience alternative lifestyles, to ensure this transition there is a Groupworker providing Acu-detox, Service User Forums and structured programmes to assist clients in realising their potential. Anyone can refer to the core service, including self referral with this type of referral accounting for 63.3% referrals (ISD 204-2005). The service operates a 'duty' system where there is a worker available to offer information and advice at any time during opening hours.

There are a number of needle Exchange services which operate throughout the week in Renfrewshire and promote Harm Reduction and encouragement of services users in to mainstream services for treatment.

The alcohol service and health staff in the drug service is managed by Addiction Nurse Manager (Renfrewshire and Inverclyde) who is accountable to the General Manager for Mental Health (Clyde). Health Addiction services are managed through the Mental Health Partnership.

### **Social Work Provision**

Within Area Teams in Renfrewshire there are a number of specialist posts and services which support work within the core services. The SNIPS (Special Needs in Pregnancy Service) provides specialist health provision to pregnant drug/alcohol users and enables safe prescribing and monitoring of women during pregnancy. This service is complemented by New Expectations which provides early intervention, support and assessment to pregnant drug users, the Family Matters Project enables families to then make the transition to a family focussed service providing parenting support, groupwork and access to prescribing if required.

In addition to the above there are a number of Area Team Drugs workers posts which also provide family focussed support to parents who use substances. There are 4.5 wte Social Work Addiction posts within Paisley, Johnstone and Renfrew who provide support to families where there may be statutory involvement due to substance misuse. A particular remit of these posts is to support the work outlined in the Renfrewshire Child Protection Committee's, Protecting Children Protocols (2006). To further support this work there are Outreach Drugs Workers located in each of the area Teams to ensure families affected by substance use are identified and receive specialist assessment and support.

The Drug Treatment and Testing Order service is joint health and social work service, managed by East Renfrewshire Council but the service is delivered to Renfrewshire clients also.

Within the Alcohol problems clinic there is a Social Work member of staff providing assessment and intervention in relation to identified social care needs.

Two new Young Persons Substance workers have also been created. The social work service also holds a budget for residential rehabilitations services.

### **Voluntary Sector Provision**

RCA trust is a registered charity which provides a number of interventions for clients with alcohol problems. These interventions range from the open door Alcohol Advice Centre which offers information, advice and counselling to clients with or affected by alcohol use to more specialist services. These include an Offenders Referral Scheme that accepts referrals from the Sheriff Court, Procurator Fiscal and Social Work Supervising Officers and a Drink Drivers Offender Scheme. RCA Trust rehabilitation services include 10 supported accommodation flats in Renfrewshire and a floating support service assisting clients with complex needs to maintain their own tenancies. Depending on service the rehabilitation team offers assessment, counselling, social and budgeting skills to enable

clients to sustain their own tenancies. Additional counselling services are available to companies. Its Sensing Change project has trained a number of sensory-impaired counsellors (visual or hearing) to offer counselling to their own communities. RCA Trust also offers advice and counselling to people with or affected by gambling problems. RCA Trust offers specialist training to other agencies.

The CACTUS project (Creating Alternatives to Custody Through Understanding and Support) is managed by Turning Point Scotland. This service provides assessment, support and access to prescribing through Renfrewshire Drugs Service and groupwork to individuals accessing the Arrest Referral scheme. The service is for clients who have a live Criminal Justice involvement and associated drug misuse. The service works closely with a range of addiction and mainstream community services in Renfrewshire and referral is made through Police, Social Work and Health.

### **Strathclyde Police**

Strathclyde Police are involved in a wide range of specialist service provision and partnership working within the Renfrewshire area, including Education, Prevention, Harm reduction and enforcement.

Within 'K' division which covers the Renfrewshire area, there are numerous specialist departments and posts supporting the core police activities. This includes a Drugs Awareness Officer who facilitates focussed service provision and is the main conduit for partnership working in this field.

In relation to harm reduction Strathclyde Police are involved in several local partnership initiatives:- The arrest referral scheme operates within Paisley Police office and offers an opportunity for identified individuals, to be referred directly to the CACTUS service for assessment and treatment. A needle exchange initiative is currently in operation within Paisley Police office which allows for individuals in custody and in possession of used/dirty injecting paraphernalia to have the seized equipment disposed of safely and replaced with new equipment.

In addition the Community Safety department continue to develop and deliver initiatives to the majority of the population demographic within Renfrewshire, again in partnership with addiction and mainstream community services.

The enforcement side of local Police activity continues to be developed and delivered in a robust manner in what continues to be a challenging and ever changing field.

In addition to the service specific examples given above the Child Protection Committee in Renfrewshire initiated a major training and development programme for staff in all agencies based on the Getting Our Priorities Right guidance. Almost 2,000 staff across agencies have been trained (as at 2008) in responding to children affected by parental substance misuse.

## **SECTION 3 OBJECTIVES OF THE STRATEGY**

### **Provision of support and treatment services**

1. To provide equitable, accessible and inclusive services to address the needs of those who experience problems with drugs.
  - Ensure compliance with national standards for substance misuse
  - Reduce waiting times for drug treatment services
  - Reduce the number of drug related deaths by ensuring timely assessment, intervention and monitoring service user needs.
  - Increase the number of people recovering from drug problems entering training, education and employment.
  - Increase the number of drug misusers successfully completing treatment
  - Increase the number of drug misusers in contact with treatment and care services.
2. To provide equitable, accessible and inclusive services to address the needs of those who experience problems with alcohol.
  - Ensure compliance with national standards for substance misuse
  - Reduce waiting times for alcohol treatment services

- Increase the number of people recovering from alcohol problems entering training, education and employment
- Reduce the number of alcohol related deaths and hospital admissions through the continuous improvement of alcohol services by ensuring timely assessment, intervention and monitoring service user needs.
- Increase the number of alcohol misusers successfully completing treatment
- Increase the number of alcohol misusers in contact with treatment and care services.

3. To identify effective organisational structures to deliver services

### **Prevention, Education (for all) and Young people**

4. To reduce the harm to children affected by substance misusing parents/carers through improved multi-agency support to parents and children.

5. To improve the range and availability of services aimed at preventing problem drug/alcohol use.

- To provide appropriate education and preventative services.
- To reduce excessive drinking and harm to health

### **Culture Change and Communities**

6. To promote culture change and safer communities in Renfrewshire

- To reduce drug and alcohol related crime and reassure communities that effective action is being taken.
- To reduce the incidence of adults exceeding weekly sensible drinking levels.

### **Protection, Controls and Availability**

7. To reduce the availability of illicit drugs and unlawful supply of alcohol within Renfrewshire communities.

8. To reduce alcohol related crime, violence and disorder

## **SECTION 4 PRINCIPLES UNDERPINNING STRATEGY**

The strategy is underpinned by a number of national and local strategic documents as indicated below. The key points drawn from these strategies in relation to service delivery are:

- assessing local needs and increasing local capacity
- compliance with national standards in training and service delivery
- confidentiality
- accessibility
- ongoing, rather than time limited
- holistic – encompassing the context and causes of alcohol and drug problems
- understanding and supportive with a non-judgemental attitude
- taking a positive approach
- tailored to the needs of the individual
- partnership working to ensure joined-up approach across agencies and other services
- designed with input from service users, carers and communities
- addressing the needs of other family members
- Achieve compliance with national standards for substance misuse.
- A range of interventions which are evidence based are offered, encouraging client responsibility and enabling them to make positive choices.
- Services will be evaluated to ensure they are effective and that the best use of resource is maintained.
- Ensure that all Services/initiatives and development plans adhere to inequalities sensitive practice.

- services will have robust processes to assist with continually improving outcomes for our population.

There are a number of key documents which have been central to the formulation of the Renfrewshire Addiction Strategy.

These are summarised below:-

### **National Plan for Alcohol (Update 2007)**

The updated National Plan for Alcohol (published originally in 2002) recognises “*that a wide variety of partners and networks have a role to play in supporting the implementation of the Plan for Action*” and indicates that “*The Scottish Executive will support partners in their delivery role, facilitating effective partnership working and maintaining strong and effective working relationships between the Executive and all stakeholders in the delivery of this plan*”.

The key points highlighted in the National Plan are:

- supporting the delivery of person centred services which meet the needs of individuals and their families and children;
- supporting the implementation of existing guidelines for the treatment and support of people needing alcohol services;
- working with partners to assess local capacity, need and service gaps and tracking growth of capacity as a result of increased investment;
- linking additional resources to service level agreements with local partners which accept responsibility for expanding high quality services in line with national priorities;
- supporting the further development of well trained staff at all levels in alcohol and drug services throughout Scotland;
- ensuring that we are able to respond to the ways in which an increasingly ageing population might affect the demand for alcohol services in Scotland; and
- linking with partners to ensure an appropriate response to alcohol problems and a co-morbid physical and/or mental illness.

### **‘The Road to Recovery, A New Approach to Tackling Scotland’s Drug Problem’ (2008)**

The purpose of this new strategy is:

“To signal a step change in the way that Scotland deals with its drug problem. To explain how we need to change our way of thinking about drug use, and to set out what actions are effective in tackling it. Above all, to set out a new vision where all our drug treatment and rehabilitation services are based on the principle of recovery”.

The document sets out Scotland's objectives in tackling drug misuse and the action plan required to assist in meeting them. In addition, the document establishes effective delivery mechanisms which include:

- Preventing drug use
- Promoting recovery
- Law Enforcement
- Getting it right for children in substance misusing families

There is a strong focus on recovery for clients and outcomes, and the strategy incorporates the range of services which can facilitate this for clients.

### **‘Essential care: a report on the approach required to maximise opportunity for recovery from problem substance use in Scotland’ (Scottish Advisory Committee on Drug Misuse)**

Renfrewshire addiction services will reflect the key principles below from the Essential Care report in delivering services:-

- a. recognition that people with substance use problems have aspirations to have healthy and happy families and to experience fulfilling lives.

Disadvantage, poverty and exclusion are closely aligned with problem substance use and plans to improve health must reflect this;

**b.** recovery must become a key focus of the care available for problem substance use rather than an ideology which advocates any particular type of treatment;

**c.** recovery may not involve abstinence – all services and commissioning partners must put service users at the heart of their activities;

**d.** all people should have access to a full range of the essential services described in this document in an accessible location;

**e.** care plans must be holistic in approach and address the totality of peoples' lives; and

**f.** all people with problem substance use must have access to the same generic services as everyone else – this includes the right to be registered with a General Practitioner (GP) and to access primary health care services.

### **NHS Greater Glasgow and Clyde Aims and Beliefs**

The NHS services working in partnership with key stakeholders will deliver effective and high quality health services; to act to improve the health of our population and do everything we can to reduce health inequalities. There are 7 Corporate themes which will be used to provide a framework for planning and performance objectives.

- Improve resource utilisation
- Shift the balance of care
- Focus resources on greatest need
- Improve access
- Modernise services
- Improve individual health status
- Effective organisation.

The Addiction services will embed the NHS Transformational themes in the addiction strategy and utilise the framework to drive change and further development of addiction services.

### **Renfrewshire Council Social Work – Strategic Objectives**

Social work continue to work towards six strategic objectives for the period 2007-2010, and these are outlined in detail in the Social Work Service improvement Plan for this period. These reflect the council's aims and values as well as the anticipated challenges which face Social Work

The six objectives are:

- To fulfil an increasing range of statutory obligations
- To improve joint access to services through joint working with partners
- To shift the balance of care towards care at home or with substitute families
- To have a skilled and confident workforce
- To improve the protection of vulnerable children and adults
- To provide better joint assessment of need and improve care management
- 

### **Working Together: The Renfrewshire Compact**

This is an agreement between Renfrewshire Council and Renfrewshire Council for Voluntary Services acting as the lead agency for the voluntary sector in Renfrewshire for the period 2006-2009 to improve partnership working with the sector. The compact contains a number of commitments covering five key areas:

- **Recognition** i.e. mutual recognition of the voluntary and public sectors and their respective contributions

- **Funding** i.e. sustain and develop resources available to the voluntary sector and ensure all funding provides best value
- **Consultation** i.e. enhance the role of the voluntary sector in policy, decision-making and service delivery at all levels to ensure better quality services
- **Volunteering** i.e. support and develop the role of volunteering across Renfrewshire
- **Equal opportunities** i.e. sustain and develop a shared commitment to inclusion, equality and diversity

### Renfrewshire's Single outcome Agreement

Renfrewshire's Single Outcome Agreement recognises the need to tackle Addiction related harm. The agreement contains a number of key activities to address issues arising from substance misuse in Renfrewshire.

## SECTION 5 ANALYSIS OF NEED

This section of the strategy gives an indication of the extent of the harm arising from alcohol and drug misuse both nationally and locally. The analysis also includes information on the impact on local services of alcohol and drug misuse.

### ALCOHOL

#### Excessive & problematic drinking

- Alcohol consumption in Scotland is rising
- Estimates from the 2003 Scottish Health Survey applied to the 2001 Census for Renfrewshire suggest that for adults aged 16 and over (see Appendix 1 for more extensive table):
  - 59,319 females and 59,313 males are drinkers
  - 5,824 females and 9,026 males drink almost daily
  - 10,193 females and 17,407 males exceed weekly safe limits
  - 13,658 females and 20,038 males engaged in binge drinking last week
  - 6,969 females and 11,863 were drunk at least once a week in the past three months
- Estimates from 2004 SALSUS for young people applied to the 2001 Census for Renfrewshire suggest that for 13 and 15 year olds respectively (see Appendix 2 for more extensive table):

	13 year olds	15 year olds
Ever had a drink	1,309	1,892
Drank last week	318	811
Usually drinks at least once a week	242	672
Exceeded adult weekly safe limits last week	72	243
Drunk in past 7 days	150	511
In past year because of alcohol:		
• Had a fight	197	359
• Been in trouble with police	216	445
• Stayed off school	111	180

- Renfrewshire Community Health Partnership Performance indicators include targets to reduce the number of weekly consumption of alcohol units. In the former Argyll and Clyde the number exceeding recommended weekly limits was higher among both males and females in comparison to the rest of Scotland. 40.9% of men in A&C and 30.3% of women compared to 33% of men and 15% of women in Scotland. Hence it is likely that the estimates above underestimate the level of drinking and excessive drinking in the area

#### Problem drinking indicators

- In 2004 alcohol was recorded in 33% of drug related deaths in Scotland. In that year 4.2% of deaths in Renfrewshire were alcohol-related
- From 1991-1997 and 1998-2004 Renfrewshire had the 3rd and 4th highest male alcohol related deaths within the UK.

- The Scottish Household Survey 2003/4 25% of respondents in Renfrewshire thought that neighbourhood problems caused by alcohol or drug use were 'very' or 'fairly' common. This compares with a Scottish average of 23%
- Estimates from the 2003 Scottish Health Survey applied to the 2001 Census for Renfrewshire suggest that for adults aged 16 and over
  - 2,534 females and 6,524 males report 1 or more indicators of physical dependency
  - 4,434 females and 7,118 males report 2 or more indicators of problem drinking

### **Service utilisation**

- Within Renfrewshire there has been an increase in both men and women with alcohol related acute hospital discharges (ISD Scotland 2006).
- For the period 1 April 2005 31 March 2006 there were
  - 426 referrals to the acute alcohol liaison nurse at the RAH
  - 923 referrals to the Alcohol Problems Clinic.
  - 854 new cases at RCA Trust for Renfrewshire
- Given that there are cross-referrals between the three agencies the total number of new referrals will be less than the sum total of the figures noted above.

### **Needs analysis**

- An alcohol service review has been completed which has assisted in identifying local need and gaps in service provision as well as known inequalities in accessing services. A report will be prepared during 2007 and this will inform future strategy.

## **DRUGS**

### **Drug use**

- The national prevalence study of 2003 showed the overall prevalence of problem drug use in Renfrewshire was estimated at 2.41%, Scotland was 1.84%. Renfrewshire was also shown to have one of the higher injecting rates for opiates at 1.25%. Within Renfrewshire Heroin is responsible for the majority of drug deaths ; there were nine drug deaths in 05/06 and toxicology reports revealed the presence of heroin in seven cases

### **Service Utilisation**

- Numbers of clients accessing Renfrewshire Drugs service continues to increase, in 2006-2007 there were 332 new referrals to Renfrewshire Drugs Service.
- Within this period 26% of new clients to drugs services advised they had previously been in prison. The number of drug users unemployed for a year or longer in Renfrewshire is 73%, with 8% were reporting as never having been employed.
- As previously stated the majority of clients self refer with 55.6% reporting physical health as the primary reason for accessing the service, the average age of clients accessing these services is 29 years and this is consistent with the age of clients accessing rehabilitation services offering in patient crisis intervention and more long term services.
- There has been an increase in the number of clients accessing services who report stimulant drug use such as cocaine, crack cocaine and services are working towards providing specific interventions to address their needs.
- A number of GP's in the area provide enhanced treatment services to individuals with problem drug use.
- In the last quarter's audit of Renfrewshire GPs' methadone prescribing, 437 patients were being prescribed methadone under the enhanced services scheme.
- There are 862 methadone prescriptions dispensed by pharmacists in the Renfrewshire area generated by Renfrewshire Drug Service and GP enhanced services.

### **Needs analysis**

A specialist drug service review completed 2 years ago and the recently completed alcohol review carried out by independent consultants has a range of recommendations, which are captured in the addiction strategy.

## SECTION 6 SUPPORT AND TREATMENT SERVICES FRAMEWORK

Addiction services in Renfrewshire have adopted the Alcohol Problems support and treatment services framework which involves a tiered approach to service delivery.

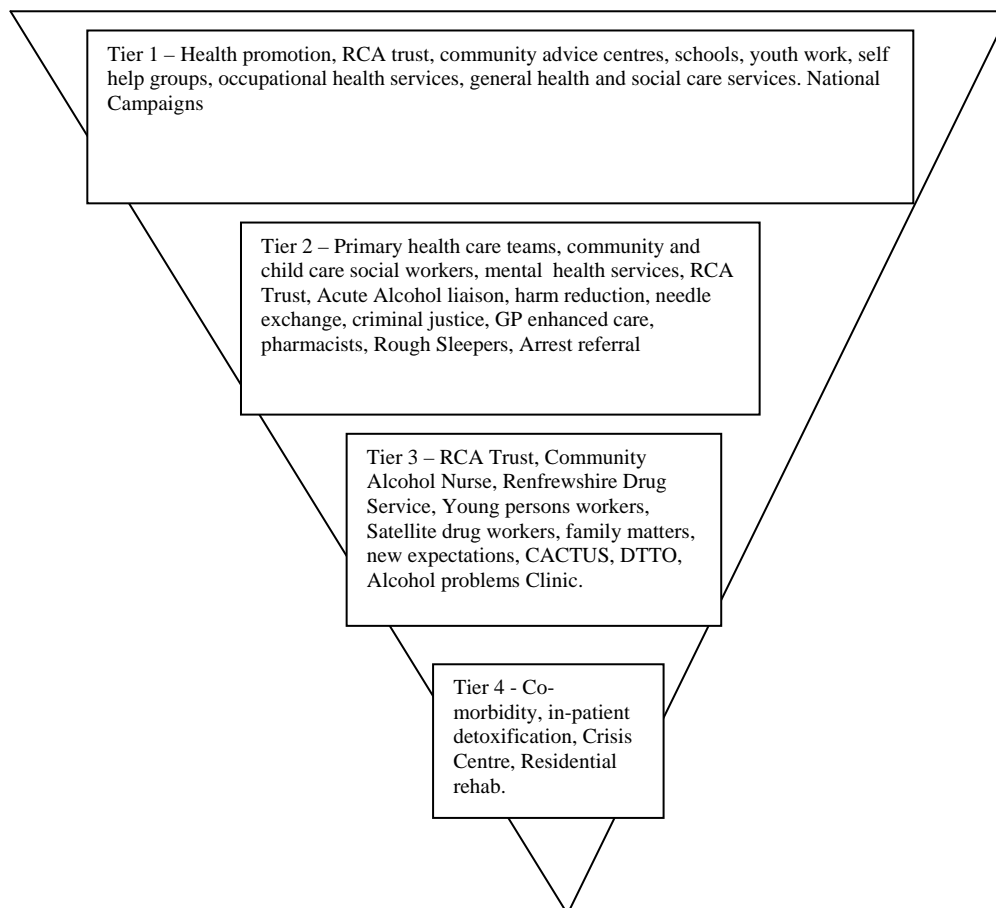
**TIER 1: services for the whole community.** Services concerned with local approaches to addiction problems, the promotion of positive health and well being generally and enabling people to make decisions about their use of alcohol with the assistance of information delivered through a range of media.

**TIER 2: local services that identify and respond to people with addiction problems.** These services will meet the treatment and support needs of the majority of people with alcohol or drug problem. They generally operate at the level of primary care teams or local social work teams.

**TIER 3: services for people with more complex needs.** These provide a range of specialist diagnostic, assessment, treatment and rehabilitative services for people with alcohol problems.

**TIER 4: services for people with highly specialised needs.** These provide services for a relatively small number of people with severe or complex alcohol and/or drug related problems.

### FRAMEWORK APPLIED TO RENFREWSHIRE



## **SECTION 7 SERVICE DEVELOPMENT REQUIREMENTS**

In 2004 the then NHS Argyll & Clyde Health Board undertook an inter-agency pathway analysis for addiction services in Renfrewshire. The recent Renfrewshire Alcohol Review also highlighted particular needs for service developments.

- general staffing levels / capacity, some of these deficiencies have been addressed but further action/prioritisation is required
- a consistent approach to systems for screening for brief interventions. Further thought needs to be given to supporting primary care in implementing SIGN 74 (Management of harmful drinking and alcohol dependence)
- family support
- community / outreach services for individuals affected by alcohol
- no dedicated services for Alcohol Related Brain Damage (currently sits with general psychiatry). Commitment 13 in Delivering for Mental health states “we will translate the principles of Mind the Gaps and a Fuller Life into practical measures and advice on what action needs to be taken to move the joint agenda forward and support joined up local delivery by the end of 2007”
- co-morbidity
- designated place / crisis services
- training and support
- availability of clinical psychological services
- alternative/complementary services
- learning disability specific services
- access to employment/training/education
- access to residential rehabilitation on an needs driven basis
- improved education and prevention interventions
- constraints of short term funding
- family Support for families where alcohol is an issue

All of these service development areas are considered within the Action Plan section of this strategy.

## **SECTION 9 ACTION PLAN**

STRATEGIC OBJECTIVE 1: To provide equitable, accessible and inclusive services to address the needs of those who experience problems with drugs.				
Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
To ensure compliance with national standards for substance misuse	Individual agencies reporting to DAT link officer	Baseline of compliance against standards completed by April 2007.  Monitor against national monitoring tool once issued by Scottish Executive	Action plan developed for each service.  Services compliant with National Standards for substance misuse	National standards for substance misuse.  Yearly evaluation will contribute to Service and Operational Plans within Social Work, Voluntary and Health addiction services in Renfrewshire.



STRATEGIC OBJECTIVE 1: To provide equitable, accessible and inclusive services to address the needs of those who experience problems with drugs.

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
<p>To increase the number of drug misusers in contact with treatment and care services through further development of, and support to the GP enhanced service, by continuing to utilise existing service for appropriate clients, and to expand support of specialist service to one additional practise as part of the NES contract.</p>	NHS GGC	<p>Review specialist service caseload and negotiate appropriate return of cases to GP enhanced service.</p> <p>Waiting time targets</p> <ul style="list-style-type: none"> <li>Referral to assessment &lt; 21 days =80%</li> <li>Treatment 1 Intervention&lt; 14 days =70%</li> <li>Treatment 2&lt; 14 days = 70%</li> <li>Treatment 3&lt; 14 days = 80%</li> <li>Treatment 4&lt; 14 days = 80%</li> </ul>	<p>Reduce waiting times for drug treatment services</p> <p>Reduce the number of drug related deaths by ensuring timely assessment, intervention and monitoring service user needs.</p> <p>Increase the number of people recovering from drug problems entering training, education and employment.</p> <p>Increase the number of drug misusers successfully completing treatment</p> <p>Increase the number of drug misusers in contact with treatment and care services.</p> <p>To see more people recovering from problem drug use</p>	<p>Scottish Executive waiting times initiative</p> <p>Drugs Strategy – The Road to Recovery</p> <p>Renfrewshire CHP plan</p> <p>Performance Framework</p>
<p>Further development of family matters drug treatment service</p>	<p>Family Matters NHS GGC</p>	<p>2008-2009</p>	<p>Increase provision within Methadone Clinics providing women with children specialist input from Health Visitors offering information and advice on breastfeeding, sexual health and general health advice and support in respect of child health/parenting. (Family Matters and GP Enhanced Care)</p>	<p>Renfrewshire Child Protection Committee Protecting Children Protocols.</p> <p>Hidden Harm</p>

STRATEGIC OBJECTIVE 1: To provide equitable, accessible and inclusive services to address the needs of those who experience problems with drugs.				
Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
Provision of arrest referral scheme	CACTUS (Turning Point)  Police	Increase Arrest Referral engagement in day service.  Number of clients accessing available services	Achieve agreed referral levels. Increase in numbers entering in to treatment via arrest referral route.  Increased number of referrals to partner agency	Performance Framework  Drugs Strategy – The Road to Recovery  Police control strategy
Increase employability skills and educational opportunities amongst drug users and reduce unemployment.	Employability sub group  Police	Number of clients accessing Progress to Work, Number of clients referred to Condition Management Services. And Common Sense  Number of career referrals made by Police to partner agency	Increase the number of individuals with drug problems entering training, education, employment.  To continue to build capacity in SURF (Service User in Renfrewshire Forum)  To facilitate people moving on and recovering from problem drug use	Workforce Plus Employability Framework  Employability Action Plan (ADAT 2006)  Drugs Strategy – The Road to Recovery NEET Strategy for Renfrewshire Police control strategy
To evaluate Care Pathway for Stimulant Users	Renfrewshire Drug Service	Pathway developed and implemented Jan 2008  Number of clients accessing service. Timescale for access to service.	Service specifically to attract and support individuals affected by stimulant use implemented.  Increase number of individuals with stimulant problems accessing service.	Drugs Strategy – The Road to Recovery

**STRATEGIC OBJECTIVE 2:** To provide equitable, accessible and inclusive services to address the needs of those who experience problems with alcohol.

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
To ensure compliance with national standards for substance misuse	Individual agencies reporting to AAT link officer	<p>Baseline of compliance against standards completed by April 2007, review annually in line with inspections.</p> <p>Monitor against national monitoring tool once issued by Scottish Government</p>	<p>Action plan developed for each service.</p> <p>Services compliant with National Standards for substance misuse</p>	<p>National Standards for substance misuse</p> <p>Renfrewshire Joint Alcohol Policy Statement</p>

**STRATEGIC OBJECTIVE 2:** To provide equitable, accessible and inclusive services to address the needs of those who experience problems with alcohol.

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
To ensure waiting times for accessing alcohol treatment service is reduced.	NHS GGC	Waiting time targets <ul style="list-style-type: none"> <li>• Referral to assessment &lt; 21 days =80%</li> <li>• Treatment 1 Intervention&lt; 14 days =70%</li> <li>• Treatment 2&lt; 14 days = 70%</li> <li>• Treatment 3&lt; 14 days = 80%</li> <li>• Treatment 4&lt; 14 days = 80%</li> </ul>	Waiting times for alcohol treatment reduced	Addiction services Waiting Times Initiative  Plan for Action on alcohol problems  Performance framework  Renfrewshire Joint Alcohol Policy Statement
To develop an integrated alcohol service which provides a range of services and interventions to individuals and their families.	NHS GGC Renfrewshire Council	2008/09	Extended community treatment service to ensure additional support for people with alcohol dependence and their families as appropriate.	National Alcohol Plan update (2007)  Performance Framework

**STRATEGIC OBJECTIVE 2:** To provide equitable, accessible and inclusive services to address the needs of those who experience problems with alcohol.

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
<p>Implement recommendations identified by alcohol deaths report</p> <ul style="list-style-type: none"> <li>• Earlier identification of alcohol problems/risk factors</li> <li>• Screening and interventions</li> <li>• Gender sensitive approaches to identify and work with women at risk of developing alcohol problems</li> <li>• Addressing non-compliance</li> <li>• Strengthening effective treatment</li> <li>• Joint working between non-specialist social care and NHS services</li> </ul> <p>Implement recommendations identified by Renfrewshire Alcohol Service review</p>	<p>Renfrewshire CHP Renfrewshire Council</p>	<p>2008-2011</p> <p>HEAT target 2008/09 – Achieve number of screenings using the setting appropriate screening tool and appropriate alcohol brief intervention, in line with SIGN guidelines by 2010/2011</p>	<p>Develop and deliver a comprehensive training and support programme for non-specialist community based staff. To support the delivery of a programme for screening and brief interventions in primary care and community health and social care settings. To deliver care pathway for individuals requiring more than brief interventions and access to detoxification where this is identified. Support implementation of SIGN 74.</p> <p>Develop integrated alcohol service. Further develop links to homelessness services.</p>	<p>National Alcohol Plan update (2007) Renfrewshire CHP plan</p> <p>Renfrewshire Joint Alcohol Policy Statement</p> <p>Renfrewshire Alcohol Service review A Fuller Life Renfrewshire Housing strategy</p>
<p>To improve partnership working within Acute services</p>	<p>NHS GGC</p>	<p>2008-2011</p>	<p>To progress the implementation of the Greater Glasgow and Clyde Acute Addictions Action Plan in the Renfrewshire area</p>	<p>NHS GGC Acute Addiction Action Plan</p>

**STRATEGIC OBJECTIVE 2:** To provide equitable, accessible and inclusive services to address the needs of those who experience problems with alcohol.

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
To further develop and maximise use of resource attached to Acute alcohol liaison service.	NHS GGC Renfrewshire Council	Number referrals from A & E and Maternity services. Annual report	Extend Alcohol Liaison service with partners into Accident and Emergency and maternity services Increase number of screenings and brief interventions from these areas	Renfrewshire CHP Plan Performance Framework Renfrewshire Joint alcohol Policy Statement
Increase employability skills and educational opportunities amongst alcohol users and reduce unemployment.	Employability sub group  Police	Number of clients accessing Progress to Work, Number of clients referred to Condition Management Services and Common Sense  Number of clients accessing arrest referral scheme	Increase the number of individuals with alcohol problems entering training, education, employment  Improve partnership working  Increase in number of individuals with alcohol problems entering training.	Workforce Plus Employability Framework Employability Action Plan (ADAT 2006)  NEET  Police control strategy
To establish a multi agency screening group for adults with chronic alcohol problems who have their own tenancies or are in supported accommodation, receive appropriate services through SW, Health and voluntary input.	Social Work	Number of clients referred through screening group. Annual report	Pathways and referral criteria established. Structured multi agency approach to complex group. To further develop links within Lorretto Care and support improved outcomes for clients	Homelessness Strategy  A Fuller Life Renfrewshire CHP Plan

**STRATEGIC OBJECTIVE 3:** To identify effective organisational structures to deliver services

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
<p>Review current management arrangements for statutory specialist addiction service.</p> <p>Evaluate impact of health improvement and JPPIG Support posts</p> <p>Identify monitoring/performance groups within Renfrewshire, ensuring appropriate membership and agree reporting mechanisms. Current groups include: SSA + National Standards AMIG AJPPIG OSG</p>	<p>Addiction JPPIG</p> <p>Social Work/Renfrewshire CHP</p> <p>Social Work</p>	<p>2009</p> <p>2008-2009</p> <p>Collation of local statistics in relation to referral routes. Number of SSA shared and recorded. Number of children and YP potentially affected by alcohol/drug use. 2008-2011</p>	<p>Develop substructure of JPPIG</p> <p>Report submitted to JPPIG</p> <p>Yearly report produced and agreed by OSG for dissemination within Renfrewshire to assist in identifying needs within services and inform future funding</p> <p>Resources are used efficiently and effectively and local partners can demonstrate to the Government this is the case</p>	<p>Renfrewshire Single Outcome Agreement Renfrewshire CHP Plan</p> <p>National Standards</p>
<p>Continual monitoring and review of current partnership working, to strengthen the level of service and to reduce the harm caused by the misuse of drugs</p>	<p>Police</p>	<p>Ongoing</p>	<p>Improved partnership working</p>	<p>Police control strategy</p>

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
<p>Review learning and development needs of addiction service staff</p> <p>Develop joint training plan for specialist addiction staff</p> <p>To develop a partnership agreement between health/Social work and Voluntary Sector in relation to local provision of STRADA Substance misuse training</p> <p>Implement future Substance misuse workforce development strategy</p>	<p>Social Work/Renfrew shire CHP</p> <p>Social Work/Renfrew shire CHP</p>	<p>Training pathways established</p> <p>Number of staff achieving core training for addiction staff. 2008-2011</p> <p>Numbers staff accessing training</p> <p>2009-2010</p>	<p>Individual performance appraisal and personal development planning available for all statutory specialist addiction staff. Consistent approach to training addiction staff within services</p> <p>Develop a consistent approach across addiction service to recording and monitoring of staff training</p> <p>Multiagency approach and access to basic awareness of substance misuse issues for generic staff.</p> <p>More educated, skilled and successful workforce</p>	<p>STRADA TNA (ADAT)</p> <p>National Standards</p> <p>Road to Recovery: Action Plan</p>

**STRATEGIC OBJECTIVE 4:**

To reduce the harm to children affected by substance misusing parents/carers through improved multi-agency support to parents and children.

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
Development of a Service Users leaflet/ by service users to ensure clients are aware of protocols and practice and processes.	SURF (Service Users in Renfrewshire Forum)	2008-2009	Services/Staff and clients have appropriate literature available to ensure clarity around the protocols.	National Standards for Alcohol and Drugs Services Getting our Priorities Right Hidden harm – Next Steps
Ensure early identification of children and young people affected by or involved in substance misuse.	Social work	Report on activity of GOPR postholder Mar 2007-Apr2009  Number of staff attending training Mar 2008- Apr 2009  Number of children identified 2008-2011  Number of referrals to reporter. Number of contact cards issued by police	Further implement Renfrewshire Getting Our Priorities Right protocols and Hidden Harm recommendations, through the extension of GOPR implementation officer post  Joint training and awareness raising programmes for implementation of GOPR protocol for universal services and specialist services.  To accurately measure the number of children referred to social work under GOPR protocols  Police issue contact cards  Police undertake joint visits with ASSIST team	Renfrewshire Children's Services Plan – S4, S5, S3  Getting our Priorities Right. Hidden Harm – the next steps Getting it right for every child  Renfrewshire Joint Alcohol Policy Statement

**STRATEGIC OBJECTIVE 4:**

To reduce the harm to children affected by substance misusing parents/carers through improved multi-agency support to parents and children.

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
<p>To provide early intervention for young people consuming alcohol</p>	<p>Police</p>	<p>Ongoing</p>	<p>- Implement legislation and guidance related to the sharing of information as identified in Hidden Harm – Next Steps.            - Early and better identification of the needs of vulnerable children and appropriate, integrated and timely support through “Getting it right for every child”</p> <p>Improve the life chances for children, young people and families at risk</p> <p>To ensure effective protection for children and young people placed at risks as a result of parental addiction.</p> <p>Efficient referral to appropriate agencies to maintain and raise awareness of young person alcohol involvement, through the use of contact cards and vulnerable person data base</p>	<p>The road to Recovery :Action Plan</p> <p>Renfrewshire Joint Alcohol Policy Statement</p> <p>Police control strategy</p>

**STRATEGIC OBJECTIVE 4:**

To reduce the harm to children affected by substance misusing parents/carers through improved multi-agency support to parents and children.

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
To implement the key actions as outlined in the Joint Alcohol Policy Statement – Strategic Objective 4	Multi agency	Review on an annual basis	Multi agency approach to reducing the impact of alcohol misuse in Renfrewshire	Joint Alcohol Policy Statement

**STRATEGIC OBJECTIVE 5:** To improve the range and availability of services aimed at preventing problem drug and alcohol use.

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
Increase number of young people with positive outcomes following engagement in young people's service.	Young persons workers	To reduce the proportion of under 25's reporting the use of illegal drugs.	<p>Number of young people accessing training initiatives and employment.</p> <p>Number of young people referred and completing engagement in drugs and alcohol diversion project.</p>	<p>Childrens Services Plan</p> <p>NEET</p> <p>Anti Social Behaviour Strategy</p> <p>Youth Justice Strategy</p>
To reduce hazardous or at risk drinking by young people through raising awareness and education by referral to early intervention screening group.	Police (multiagency)	Reduce the frequency and level of drinking from 20% of 12-15 year olds to 16% by 2010	<p>Increase numbers of Young People referred to police referral.</p> <p>Increase number of referrals to Young people's project and record outcomes/impact of intervention (levels frequency).</p> <p>To utilise community safety funding to provide a range of educational and diversionary activities to divert children and young people away from problematic alcohol consumption associated with crime and antisocial behaviour</p>	<p>National Alcohol Action Plan</p> <p>Anti Social Behaviour Strategy</p> <p>Community safety strategy</p> <p>Police Control Strategy</p> <p>Getting our Priorities Right</p> <p>Getting it Right for every child</p>
Implementation of licensing act	Police	Ongoing	Maintain a robust programme re-enforcing licensing legislation	Police control strategy

**STRATEGIC OBJECTIVE 5:** To improve the range and availability of services aimed at preventing problem drug and alcohol use.

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
Young Persons drug workers summer programme, promoting alternatives to drug and alcohol use during the summer period	RDS Young persons workers	2008-2011 Reporting yearly	Numbers of young people accessing alternative activities available	Anti Social behaviour Strategy Renfrewshire Joint Alcohol Policy Statement
Provision of services residential /day for persistent male offenders involved in Criminal Justice where there is drug related offending	North Strathclyde Criminal Justice Authority Turnaround (Turning Point)	Numbers of clients accessing service	Intervention and treatment for males with drug related issues and offending.	Criminal Justice Plan
Information about local services is easily accessible and meets the needs of all sectors of the population	NHS	Relevant information disseminated at key times throughout 2008/2009 with specific efforts to reach vulnerable and priority groups	Increase information about services to vulnerable/priority groups E.G. People with physical and/or physical disabilities Homeless Black ,Minority ,Ethnic Communities Looked after and Accommodated children. Older People.	Drugs strategy 2008 – Road to Recovery National Action Plan for Alcohol  Renfrewshire CHP plan CHP Communication framework
To implement the key actions as outlined in the Joint Alcohol Policy Statement – Strategic Objective 1, 2 and 3	Multi agency	Review on an annual basis	Multi agency approach to reducing the impact of alcohol misuse in Renfrewshire	Joint Alcohol Policy Statement

**STRATEGIC OBJECTIVE 6:** To promote culture change and safer communities in Renfrewshire

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
To provide training for primary care workers in the screening of harmful or hazardous drinking and brief interventions	Renfrewshire CHP	Primary care staff opportunistically identify hazardous and harmful drinkers and deliver a brief 10 minute intervention  Training needs analysis to establish capacity of Primary care staff to carry out screening and brief interventions. August 2008	To reduce the incidence of adults exceeding weekly sensible drinking levels – From 33% to 29% in males by 2010 From 13% to 11% in females by 2010	National H.E.A.T Targets. SIGN 74 Joint Alcohol Policy
To raise awareness and promote good health in respect of diet and exercise amongst drug and alcohol users.	Renfrewshire CHP Health Improvement Team	Aug 2008/July 2009	Addiction staff and related services in Renfrewshire receive information and support to enable clients to improve health outcomes.	Renfrewshire CHP Renfrewshire Single Outcome Agreement
Lead the development of a Renfrewshire framework for community wide alcohol and drug prevention and education	Renfrewshire CHP Health Improvement Team	Aug 2008/July 2009	Development of Prevention and education Model Key actions implemented	Greater Glasgow And Clyde Draft Alcohol and Drug Prevention and Education Model

**STRATEGIC OBJECTIVE 6:** To promote culture change and safer communities in Renfrewshire

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
To explore the possibility of youth CAFÉ's (Community Alcohol Free Environments)	Community Safety/Education and leisure	Reduction in hazardous or at risk drinking by young people because of the particular health and social risks	Multi agency approach in delivering service to YP in Renfrewshire and provide alternative	Alcohol Action Plan Community Safety Strategy
Deliver information and education sessions to schools in Renfrewshire	Police	Reduction in hazardous or at risk drinking or illegal drug experimentation by young people because of the particular health and social risks  Within year	Raised awareness in Young People in relation to alcohol and illegal drug consumption.  Delivery of education to school pupils	Alcohol Action Plan K Division Police Control Strategy
Increase intensity of a multi-agency approach to the youth alcohol problem within the Council area	Social Work Community Safety	To reduce alcohol related crime and reassure communities that effective action is being taken.	Further develop role of young persons substance misuse workers, in partnership with police and neighbourhood wardens to target hotspots for YP involved in alcohol consumption and anti-social behaviour. Early Intervention Screening Group outcomes in respect of alcohol/drugs.	Anti Social behaviour strategy  Alcohol Action Plan  Youth justice Strategy  Community safety strategy

**STRATEGIC OBJECTIVE 6:** To promote culture change and safer communities in Renfrewshire

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
Explore the use of Community Alcohol Free Environments for young people	Community Safety	2008 Provision of alcohol free environments through multi agency approach	Provide alternative options young people in an alcohol free environment	Alcohol Action Plan Community safety Plan
To develop a Pub Watch Scheme in Paisley to reduce crime and disorder in and around licensed premises	Police	Number of licensed premises in Renfrewshire participating in scheme	Increased awareness for staff in licensed premises	Community safety Strategy Anti Social Behaviour Strategy Alcohol Action Plan
Deliver information and education sessions to schools in Renfrewshire	Police	Reduction in hazardous or at risk drinking or illegal drug experimentation by young people because of the particular health and social risks  Within year	Raised awareness in Young People in relation to alcohol and illegal drug consumption.  Delivery of education to school pupils	Alcohol Action Plan K Division Police Control Strategy
Promote the Community Safety Initiative to highlight to licensees any risks in relation to Cocaine use in their premises and assist in detection.	Community Safety	Pilot initiative for 1 year. 2008-2009	Improve detection in premises and reduce risk	Community Safety Plan
To implement the key actions as outlined in the Joint Alcohol Policy Statement – Strategic Objective 1, 2 3, 4 and 5	Multi agency	Review on an annual basis	Multi agency approach to reducing the impact of alcohol misuse in Renfrewshire	Joint Alcohol Policy Statement

**STRATEGIC OBJECTIVE 7:** To reduce the availability of illicit drugs and unlawful supply of alcohol within Renfrewshire communities.

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
Actively maintaining operations targeting local drug dealers. Continue high visibility patrols, Continue to develop and implement diversionary initiatives	Strathclyde Police	Maintain and strengthen key partnerships to reduce the harm caused by the misuse of controlled drugs.	Impact on the availability of illegal drugs in Renfrewshire  Maintain the level of detections for those involved in the supply of controlled drugs in comparison with 2006/07	Police control strategy
- Use special initiatives to target drug dealing and possession in addition to local enforcement activity - Encourage information sharing with partner agencies, such as ASIST and Neighbourhood Wardens	Strathclyde Police/ Community Safety	Increase the number of detections for offences relating to the unlawful supply of controlled drugs and seizures relating to drugs and associated assets on an annual basis compared to the five year average	Reduce availability of Class A drugs and increase detections	Police control strategy Community Safety Plan
To implement the key actions as outlined in the Joint Alcohol Policy Statement – Strategic Objective 1,	Multi agency	Review on an annual basis	Multi agency approach to reducing the impact of alcohol misuse in Renfrewshire	Joint Alcohol Policy Statement

**STRATEGIC OBJECTIVE 8:** To reduce alcohol related crime, violence and disorder

Key Activity	Lead Agency	Performance Target & Timescale	Outcome	Performance to National/Local priorities
Maintain high visibility patrols, actively target 'hot spot' areas indicated by statistical analysis	police		Increase detections for public alcohol consumption, urinating in public and breach of peace compared to 5 year average	Police Control Strategy K Division priorities
Actively target licensed premises indicated by intelligence led policing strategy, utilising authorised test purchasing operatives	Police	number of actual visits completed to licensed premises by authorised Test purchasing operatives  Number of licensed premises reported for related offences	Improve practices of licensed premises within Renfrewshire  Increase detections for illegal sale/supply to young people in the Renfrewshire area	Police control strategy
To implement the key actions as outlined in the Joint Alcohol Policy Statement – Strategic Objective 3	Multi agency	Review on an annual basis	Multi agency approach to reducing the impact of alcohol misuse in Renfrewshire	Joint Alcohol Policy Statement